

January 28, 2026

Letter of Recommendation

To whom it may concern,

Our company operates in a very competitive market space and as such we require that any sub-contractor working for us to understand and deliver excellence at each opportunity. Along with the delivery of excellence, we appreciate that any project be viewed in an innovative manner and that the final product gets the customer's seal of approval.

During the execution phase of the projects, safety remains a priority and the ability to adequately liaise with the various customer departments is critical to a successful outcome. The completion of JHA's (job hazard analysis) is the first step in these exercises. In our experience working with the personnel of H2O Specialists, they have consistently met and surpassed these minimum demands that we have placed on them.

One specific exercise in which we routinely engage H2O specialist to complete is the chemical spraying of Cooling Towers in the Industrial Estate in Point Lisas. They provide the tools, equipment, labor and technical support services to carry out the mechanical cleaning and chemical spraying of the towers under ChemTreat's purview. Further it should be noted that this is a thorough exercise that covers the entire internal structure of the CTs; including the plenum chamber, drift eliminators, fill and external structure.

They have always made themselves available in a timely manner and are prompt in their responses. At this time, we subcontract all our work to them for the different applications and locations where we conduct business.

I believe that you will be well served if you employ the services of H2O Specialists Limited for your service needs. Please feel free to contact me if you require any additional information.

Sincerely,

A handwritten signature in black ink, appearing to read 'Leighton Cowan', with a stylized flourish at the end.

Leighton Cowan

Business Development Manager